Managing Your Response to Conflict

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About Me

- Associate Director at the University of Kansas Transportation Center
- KS LTAP Director
- Owner of Wilder Leadership
- MS Management & Leadership
- Conflict Resolution Specialization from UCI

About the Material:

- Based on NVC by Dr. Marshall Rosenberg
- Peer reviewed by KU Senior HR Trainer & KDOT State Mediators



What makes conflict difficult?



Activators

 Actions, behaviors, events, ideas, words that simply set you off – negatively or positively

• Cause you to react more out of emotion than out of strategy

• Not conscious and not productive

• Can usually be traced back to a value



Word/phrase, person/group, situation, actions



What do you notice in yourself when activated?



What do others see when you are activated?



When you don't manage your response, what's the result?



STOP Method





Take the Time

Observations

Perceptions



Sensing - Physical

What physical sensations do you tend to experience when activated?



Sensing - Physical

Autonomic Nervous System

Parasympathetic (Brake)



Sympathetic (Gas)

Sensing - Emotional

Feelings

- Scared
- Angry
- Tense
- Hurt
- Frustrated
- Shocked



Values / needs

- Security
- Respect
- Peace
- Understanding
- Consideration
- Fairness



Sensing - Feelings

- Feelings take responsibility for how we feel and are tied to an underlying value
 - "No one can make you feel inferior without your consent."
 - Eleanor Roosevelt

• Faux feelings imply that someone is doing something to you and often connote wrongness or blame



Sensing – Values / needs

- Values are universal to all humans and typically fall into one of seven categories
 - Connection
 - Physical Well-Being
 - Honesty

- Play
- Peace
- Autonomy
- Meaning

- Examples
 - Faux Feeling I feel like you betrayed me
 - Feeling I feel hurt
 - Feeling + Value I feel hurt because trust is important to me



Sensing Feelings & Values

Faux Feeling	Feeling(s)	Values/Needs
Blamed	Angry, Confused, Hurt	Accountability, Fairness
Dumped On	Angry, Overwhelmed	Respect, Consideration
Unsupported	Sad, Hurt, Anxious	Support, Understanding
Taken for Granted	Sad, Frustrated, Hurt	Appreciation, Recognition



STOP Method

Sensing



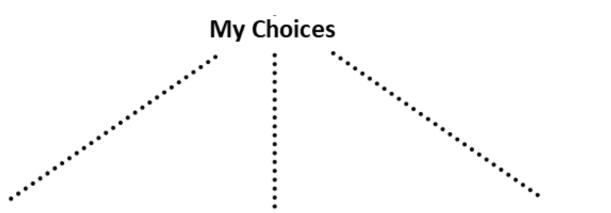
Take the Time

Observations

Perceptions



Take The Time



REACT

- Blame
- Judge
- Criticize
- Label
- Assume

PAUSE

to:

- Breathe
- Relax muscles
- Slow down
- Self-connect
- Trust the process

RESPOND

- Intention to connect
- Listen for feelings & needs
- Reflect what I'm hearing
- Speak my honesty



STOP Method





Take the Time

Observations

Perceptions



Observations

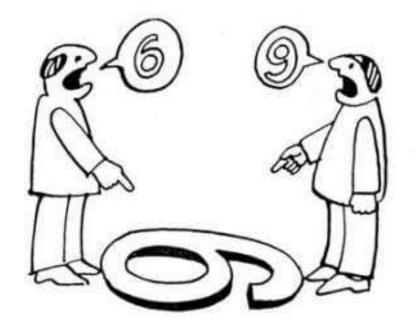
- Observations are "just the facts"
 - What a video camera could record

• What you see, hear, or touch

Statements without focus on right/wrong

No interpretations or "making sense" of what you observe







Observation & Perception

• What are the observations?

• What's your perception?

• How might the other party perceive the situation?

• How might a third party perceive the situation?



STOP Method





Take the Time

Observations

Perceptions



Decision Time

Make a Request

• SMART

- Open to hearing no
- Would you be willing to?

Make an Offer

- SMART
- Open to hearing no (or yes)
- Would you like?





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